

#### **Topics**

- The Technology Challenge
- Construction Technology
  - Simple timekeeping, 3D BIM, hanger fab, onscreen t/o
  - Moderate web accounting, document control, points
  - Complex fab by manufacturer, real-time productivity
- Service Technology
  - Technician Tools for Efficiency and Quality
  - Digital Workflows for Startup/Cx, Warranty and Service
  - Providing Value Added Customer Deliverables



#### The Technology Challenge in Three Words:

**PROVING** 

TRUE

**VALUE** 



# We have a term for technology with no business value:





## **Proving True Value Challenges**

- We rarely build the same project twice
- We compare apples to oranges
- We forget about opportunity cost
- Technology that SAVES LABOR, especially FIELD LABOR, is usually a good investment



#### Not here to endorse a product

Here to give you some ideas for investments

Screenshots are NOT product endorsements





#### **SIMPLE THINGS**

**Timekeeping** 

3D Modeling

Hanger fabrication

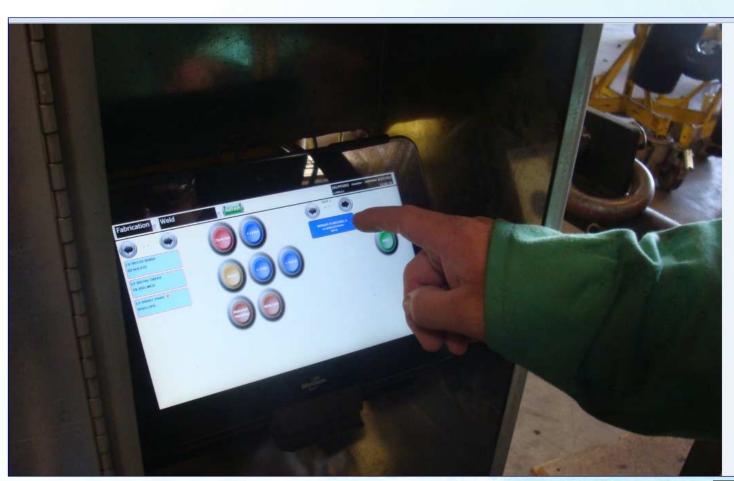
**Onscreen takeoff** 



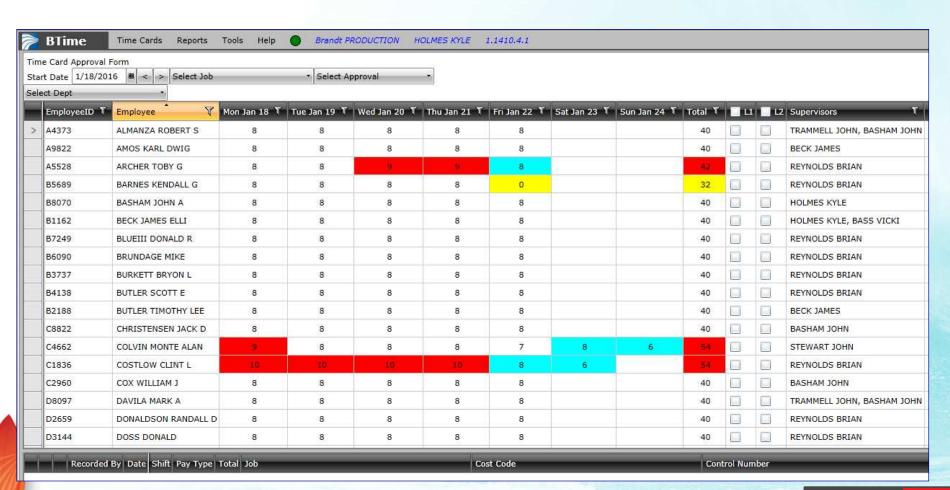


#### Upgrade your timekeeping

- How much time is spent:
  - COLLECTING timesheets
  - APPROVING timesheets
  - REVISING timesheets
  - PROCESSING timesheets in payroll
- Develop a level 1, level 2 method
   Organize levels around your departments









#### Do not try to replace your accounting system

Timekeeping software can generate reports that can help find errors before they become booked in accounting

Just "feed" payroll more efficiently than this...







### Start 3D modeling of work (BIM)

- An accurate model is a DIGITAL MOCKUP
- ► The endgame of BIM is FAB

Model what you Submit

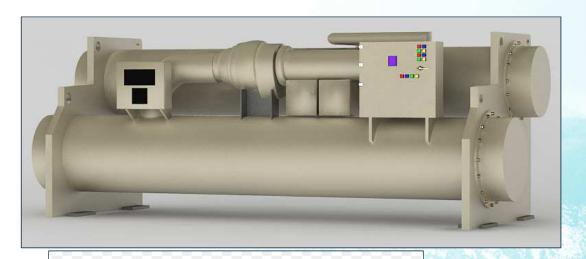
Buy what you Model

Fab what you Buy

Install what you Fab

Audit what you Install

Think about NODES and DISTRIBUTION

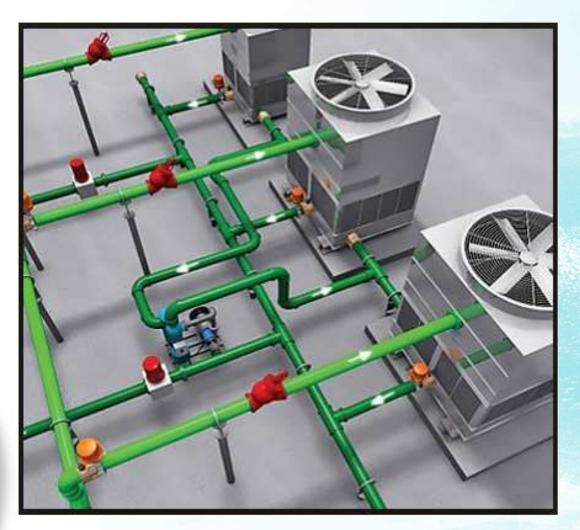












Most of your field labor RISK occurs between equipment

Many FAB opportunities exist with small items



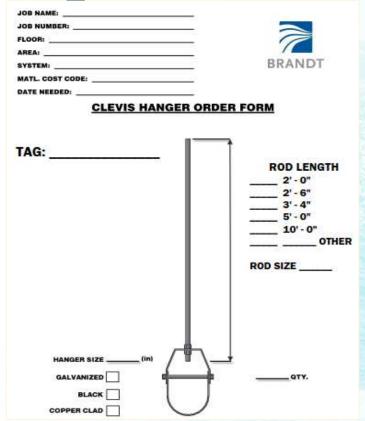
**Fabricating Hangers** 

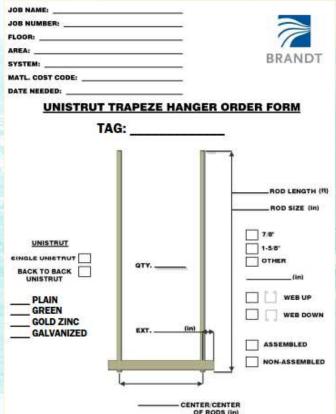






### Hanger Fab can be BIM or non-BIM





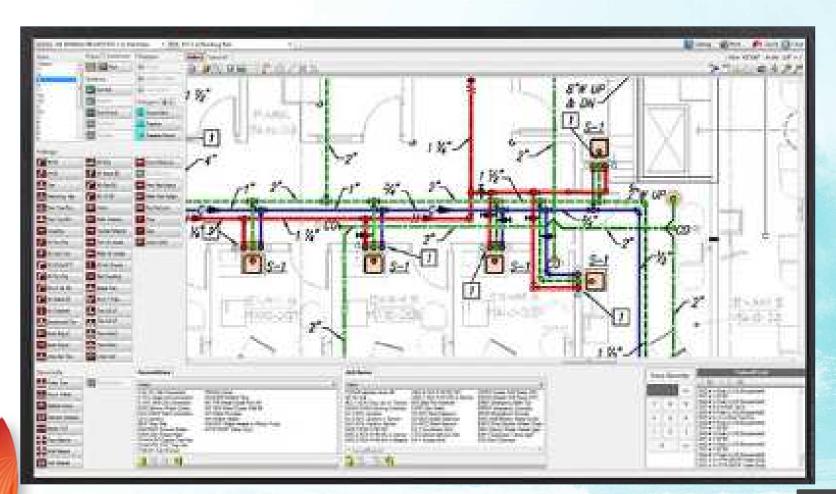


#### **Onscreen Takeoff**

- Estimating has become alchemy
  - Breakout worksheet is longer than MEP narrative
- Paper plans for bidding are rarely provided
- Onscreen takeoff helps OPS & SALES
  - OPS can run their own reports and breakouts
  - Sales can convey more scope than competitors









#### **MODERATELY COMPLEX THINGS**

Web based accounting

**Network based document control** 

**Points work** 





### Web-Based Accounting Data

- Project Managers provide value when they PREDICT COST NOT SPENT YET
- Accountants provide value when they ORGANIZE COST ALREADY SPENT
  - Your accounting system should provide a non-labyrinth way for OPS to see CTD

Element	Original Estimate	Change Orders (ABX)	Estimated Cost	Forecasted Cost	Cost to Date	Cost to Complete	+/- Forecast vs Estimate	Committed *
1 - Install Labor	\$466,481	\$31,852	\$498,333	\$531,442	\$215,564	\$315,878	\$33,109	\$0
1 - Other Labor	\$266,544	\$5,826	\$272,370	\$283,253	\$124,787	\$158,466	<b>\$10</b> ,883	\$0
2 - Material	\$277,728	\$18,299	\$296,027	\$287,361	\$145,464	\$141,897	(\$8,667)	\$26,802
3 - Equipment	\$450,035	(\$26,136)	\$423,899	\$423,899	\$5,689	\$418,211	\$0	\$196,313
4 - Subcontractor	\$183,551	\$127,685	\$311,236	\$293,690	\$12,004	\$281,686	(\$17,547)	\$123,256
5 - Other Expenses	\$131,631	\$25,863	\$157,494	\$178,598	\$115,326	\$63,272	\$21,104	\$20,881
7 - Contingencies	\$37,590	\$9,400	\$46,990	\$8,108	\$0	\$8,108	(\$38,882)	\$0
8 - Allowances	\$152,750	(\$152,750)	\$0	\$0	\$0	\$0	\$0	\$0
9 - Sales Tax	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
	\$1,966,311	\$40,040	\$2,006,351	\$2,006,351	\$618,834	\$1,387,517	\$0	\$367,252



#### 15-00660 Cost Codes System Enter search text Trade Material - Area Search Clear Cost Code Original Current Forecast Actual Remaining Variance Total: 6 \$0.00 \$70,315.10 \$86,246.26 \$86,246.26 \$9,853.18 \$76,393.08 Q 02-150-000-000-1 Set Equp \$4,314.20 \$4,314.20 \$4,314.20 \$305.34 \$4,008.86 \$0.00 Q 02-160-000-000-1 Test/Flush \$10,504.60 \$10,504.60 \$10,504.60 \$0.00 \$10,504.60 \$0.00 Q 02-230-060-100-1 CHW CSWld \$28,983.58 \$5,765.34 \$5,765.34 \$9,547.84 (\$3,782.50) \$0.00 Q 02-230-061-200-1 CHW CSGrv \$23,218.24 \$62,367.64 \$62,367.64 \$0.00 \$62,367.64 \$0.00 Q 02-233-050-100-1 CD CuSId \$1,608.02 \$1,608.02 \$1,608.02 \$0.00 \$1,608.02 \$0.00 Q 02-233-050-200-1 CD CuSId \$0.00 \$0.00 \$1,686.46 \$1,686.46 \$1,686.46 \$1,686.46 Total: 6 \$70,315.10 \$86,246.26 \$86,246.26 \$9,853.18 \$76,393.08 \$0.00



#### This is all READ-ONLY data, easy to get

#### 15-00660 Cost Code Detail

02-150-000-000-1 - Set Equp

	Original	Current	Actual	Forecast	Variance
Estimate	\$4,314.20	\$4,314.20	\$305.34	\$4,314.20	\$0.00
Hours	110.00	110.00	9.00	110.00	0.00
Crew Rate	\$39.22	\$39.22	\$33.93	\$39.22	\$0.00

#### Change Orders

			Date	Estimate	Hours	CrewRate
•	Q.	P0013	12/22/2015	\$4,314.20	110.00	\$39.22

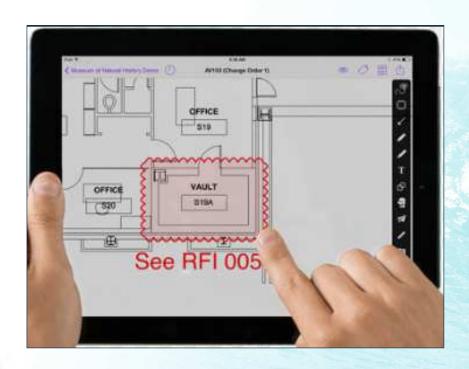




- Contract documents
- Submittals
- ▶ RFI's
- Shop drawings



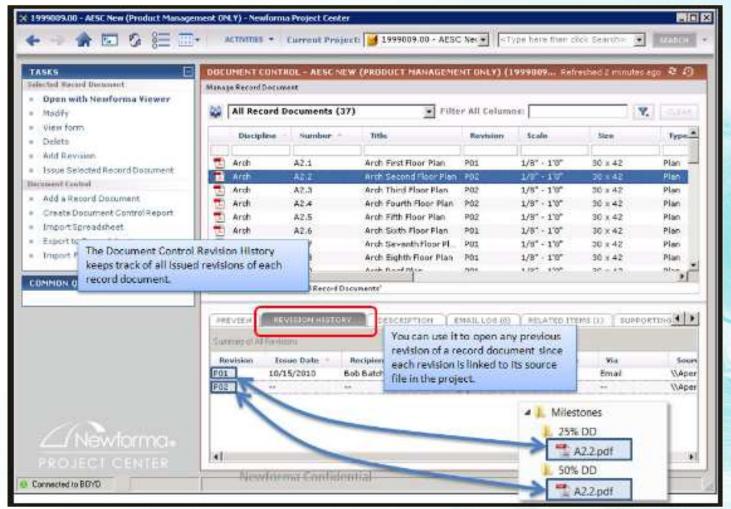
#### Mobile access is ICING on the cake





**Easy revision history IS CAKE** 







Points work – locating items from models



**Excellent way to improve layout:** 

- Penetrations
- **▶** Inserts
- **▶** Hangers
- Critical equip.



#### **VERY COMPLEX THINGS**

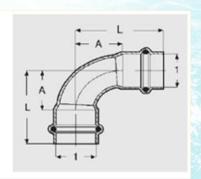
Manufacturer-Specific 5D Fabrication

**Real-Time Productivity Tracking** 



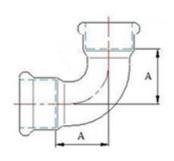
# 5D = You can BUY what you MODEL





Stock Code	Size	Material	A	Α		L	
	1		(in)	(mm)	(in)	(mm)	
77317	1/2"	Copper	0.748	19.0	1.496	38.0	
77322	3/4"	Copper	1.039	26.4	1.945	49.4	
77327	1"	Copper	1.323	33.6	2.228	56.6	
77332	1-1/4"	Copper	1.654	42.0	2.677	68.0	
77337	1-1/2"	Copper	1.984	50.4	3.402	86.4	
77342	2"	Copper	2.551	64.8	4.126	104.8	

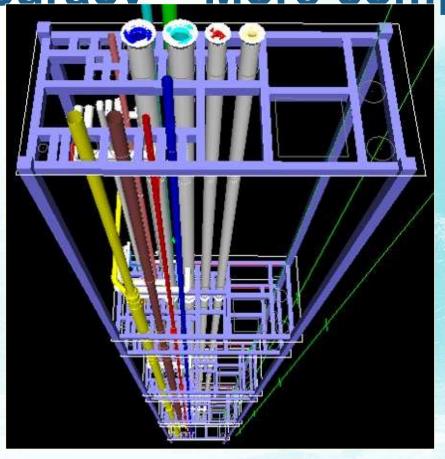




Part Number	Size	Box Quantity	Master Pack	Approx. Net Wt.	Dim. A
61440	1/2	10	100	0.1100	0.7100
61445	3/4	10	150	0.1900	0.9800
61450	1	10	50	0.3000	1.3400
61455	1 1/4	. 1	40	0.4400	1.8400
61460	1 1/2	1	25	0.7600	2.0700
61465	2	1	10	1.9300	2.6200
62020	2 1/2	1	3	6.5200	3.3900
62025	3	1	2	7.2400	3.9700
62030	4	1	1	12.6900	4.1700



Model accuracy = More complex FAB

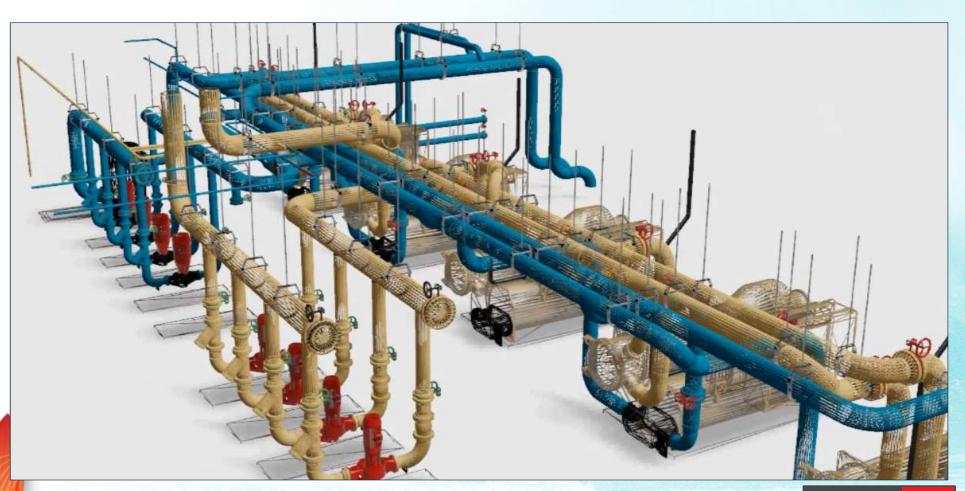








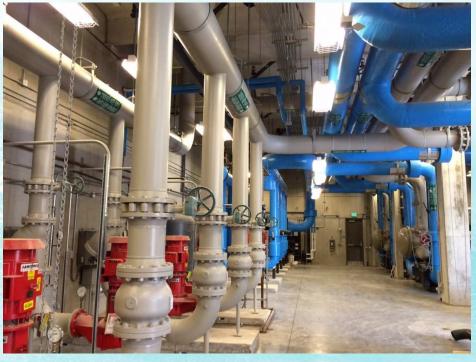






#### True 5D BIM is a DIGITAL MOCKUP

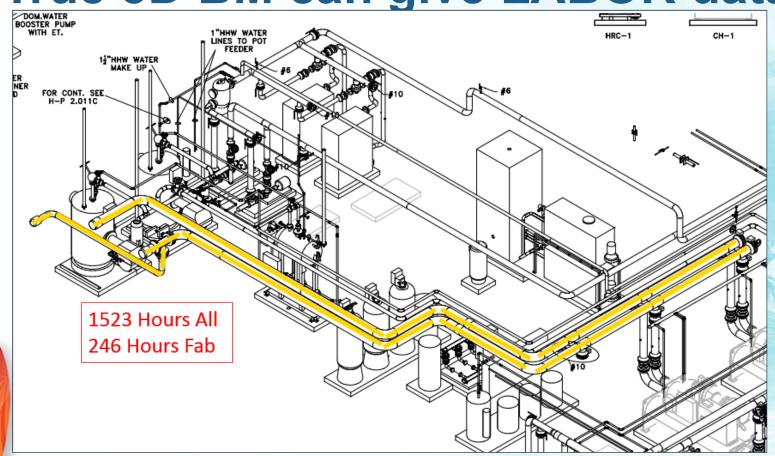




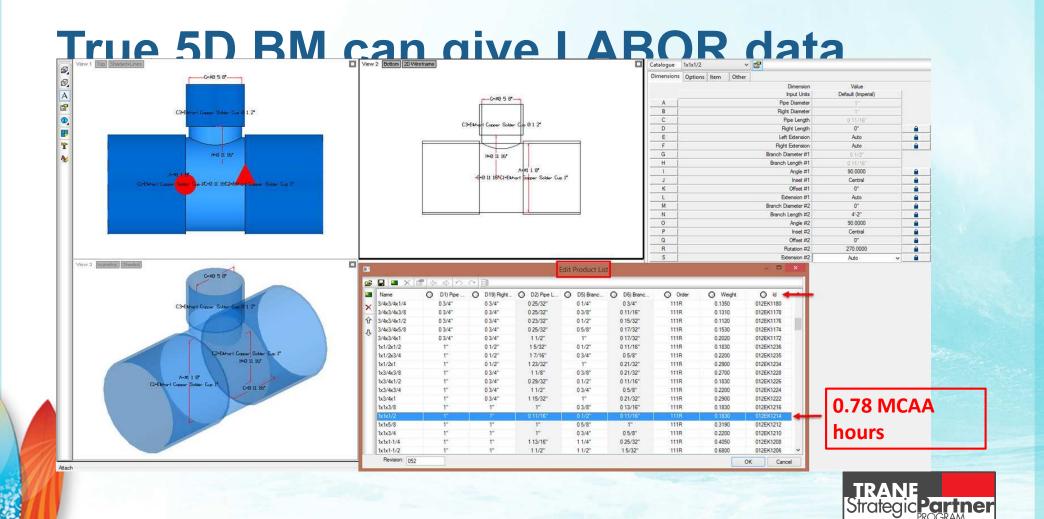
Mockup = Planning = Profit



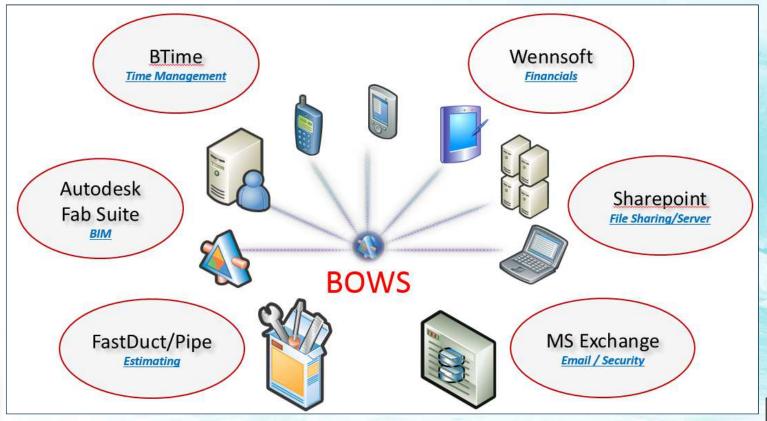
#### True 5D BM can give LABOR data





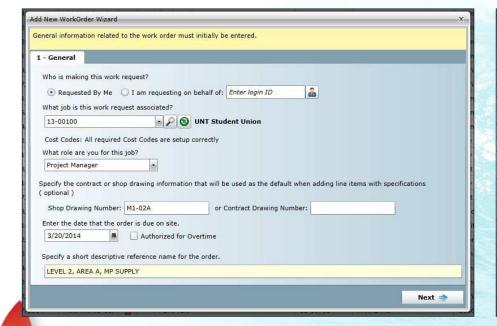


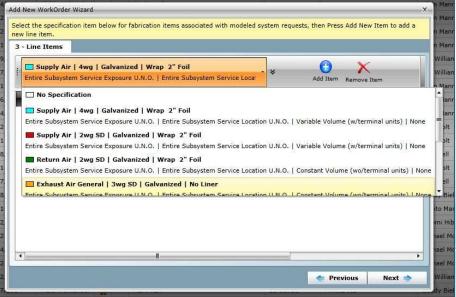
#### 5D data allows automation & metrics





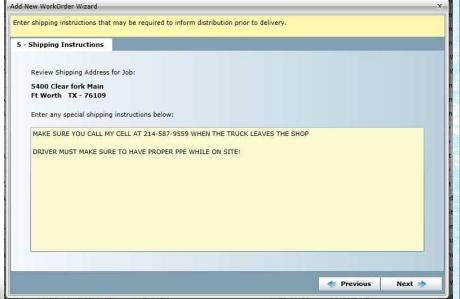
#### Field orders FAB via Internet

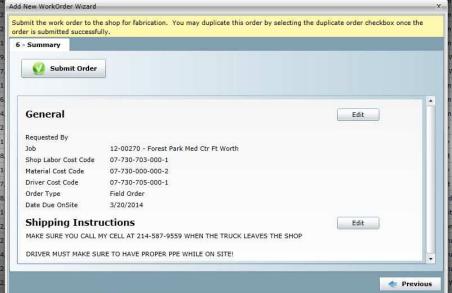






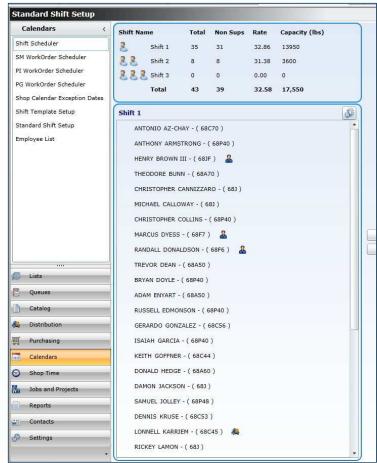
#### Field orders FAB via Internet







#### Streamline Shifts, Shipping, QAQC









#### **Productivity Software Tracks Orders**

#### **Sheet Metal Shop Performance**

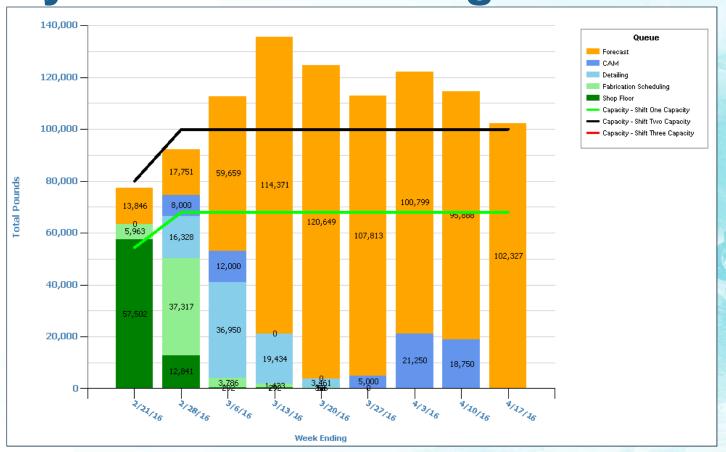
CAM / Fax: ALL IndirectTime: True

Coordination: True Fabrication: True Packing: True Distribution: False From FAB Complete Date: 12/30/2013 To FAB Complete Date: 1/5/2014

Material Type	Cut Type Category	Job Number	Control Number	Material Cut Type Hours	Category Extended Weight	Lbs/Hour
±_INDIRECT				271.31	85	8.0
± ACCESSORY				28.40	2,271.32	79.98
<b>⊞ ANGLE IRON</b>				35.49	3,762.33	106.01
GALVANIZED				694.96	62,662.03	90.17
	<b>⊞ MISC ACCESSORIES</b>			0.73	64.16	87.89
	<b>⊞ RECT STRAIGHT</b>			214.54	35,541.27	165.66
	⊞ RECT STRAIGHT LINED			11.13	2,260.61	203,11
	<b>⊞</b> RECTANGLE FITTINGS			364.39	16,370.37	44.93
	<b>⊞ RECTANGLE FITTINGS LINED</b>			75.42	6,124.05	81.20
	<b>⊞ ROUND FITTINGS</b>			25.30	753.44	29.78
	SPIRAL STRAIGHT			3.45	1,548.13	448.73
<b>±</b> LINER				11.22	1,091.27	97.26
± STAINLESS				7.46	13.17	1.77
			Grand Total	1,048.84	69,800.12	66.55



# **Holy Grail = Predicting Future Demand**





#### Now... Where Do I Go From Here?

- Walk before you run
- Remember to focus on field labor
- Get buy-in from operations
- Talk to your peers/partners regarding consultants or vendors





# **Proving True Value**

- ► We are only successful if we "Build It RIGHT the FIRST Time"
- "The Customer only remembers the last 10% of the Job"
- Technology that prevents re-work and helps to create a lifelong customer is...

**PRICELESS** 



Laser Pulley Alignment







Laser Pump Alignment





Laser Pump Alignment







- Traditional Ultrasonic Flow Meters vs.
- Smartphone Ultrasonic Flow Meters





Digital Refrigeration Manifolds / Vacuum Gauges





fieldpiece.com



Wireless Multi-Meters and Accessories

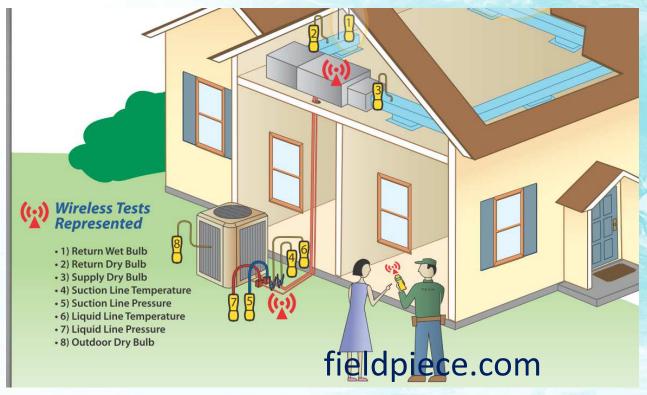




fieldpiece.com



Wireless Multi-Meters and Accessories





#### **Baselines for Service Customers**

For years we have been creating baselines...

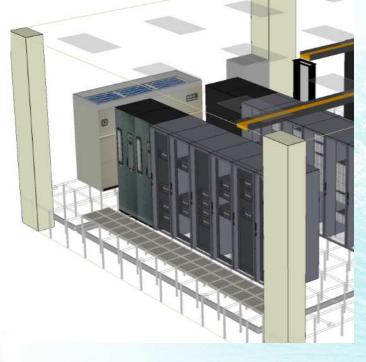
Vibration Analysis, Eddy Current and IR Testing

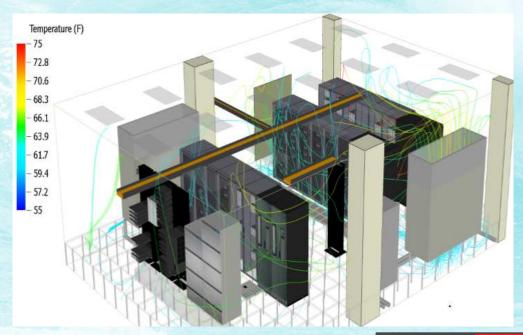
Today's Technology is allowing us to go further...

- Ultrasound Measurement
- CFD Modeling of Data Center HVAC
   Performance (Video)



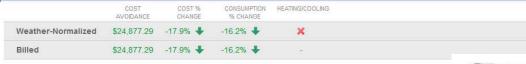
# **CFD Modeling of Data Center HVAC**







- ▶ 3<sup>rd</sup> party open protocol software
  - Creates remote connectivity, monitoring and analysis beyond what building operators normally provide
  - Establishes path to on-going commissioning
  - Positions your team as their building experts

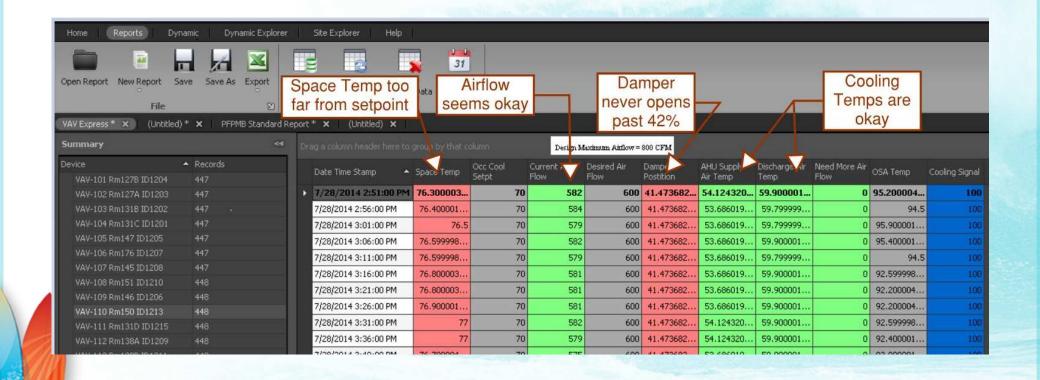


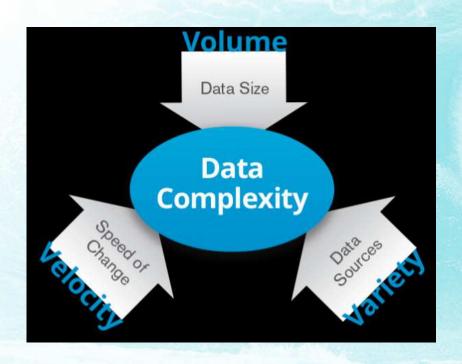
# Monthly Detail Hide / Show Select detail view: WEATHER NORMALIZED BILLED Billed Consumption Avoidance











# Digital Workflows for Cx and Service

The Purposes of Going Paperless:
Productive
Professional
Profitable

# #1 - Technology That Replaces What You Are Already Doing

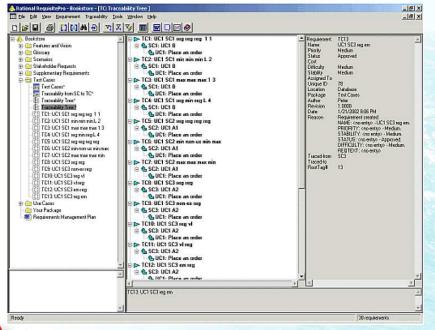
- Cx Process Example
  - Software for creating Cx forms and tracking activities
  - Managing and documenting issues and resolutions

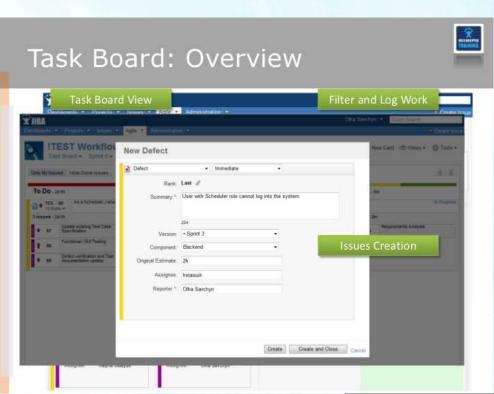
# **Cx Forms and Tracking Activities**





# **Cx forms and tracking activities**







# #2 - Technology That Gets You Where You Want to Go Defining Success

- Service Paperwork to Digital Workflow
  - Eliminate techs doing paperwork off-site
  - Replace technicians aging hardware
  - Reduce time & effort in handling documents
  - Increase accuracy & speed of invoicing

#### Field Hardware and Software Options

Phone vs Tablet vs Laptop

- Operating systems
- Compatible
- Supportable
- Sustainable
- Customer driven preferences









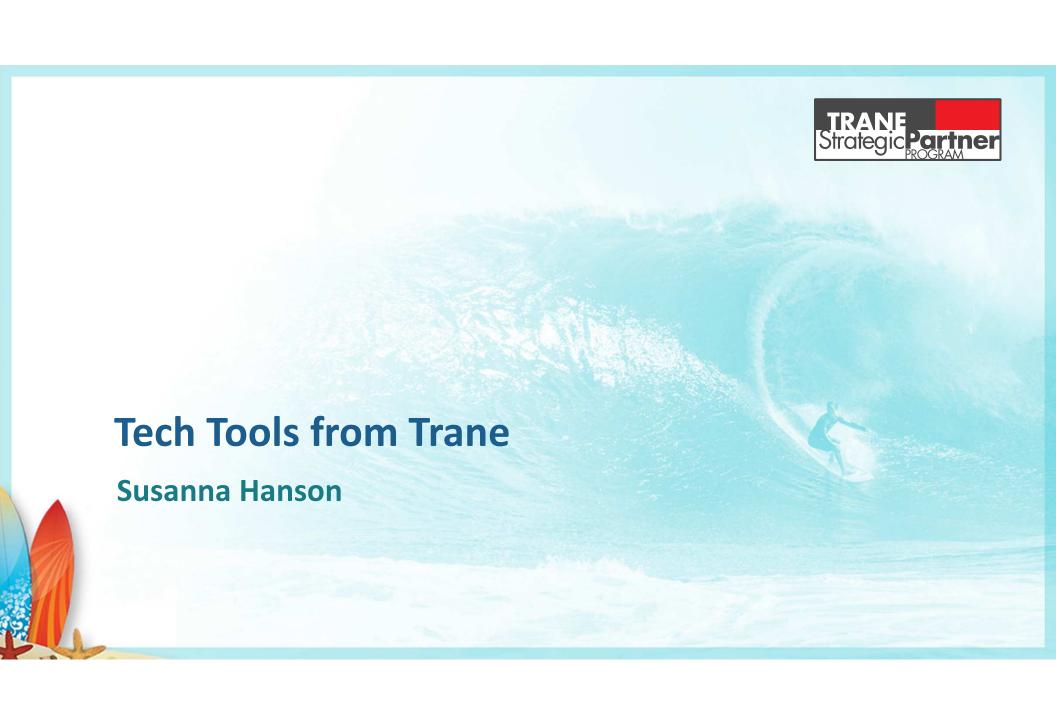
- Cloud-based file management vs. specialized software
- Dropbox Business (video)

#### **Lessons Learned**

- Know what you are giving up
  - iPad initially didn't work well with MS Office
- Be willing to move on when problems outweigh the benefit
  - Initial FTP Site Solution
- Understand the Life Cycle of Today
  - Right answer for today and a plan for tomorrow



- Brandt "Spotlight" team
- Making a difference
- Measuring the results





- **HUB**
- CLICK what we are using
- ► Trane 360 new features

# Knowledge Center HUB ← → c https://hvackc.comfortsite.com/siteMCSP/categoryBrowse.do

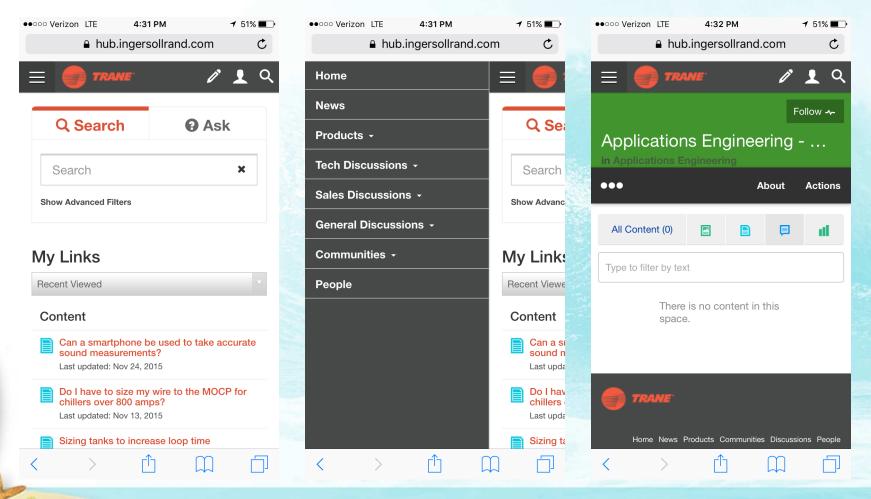


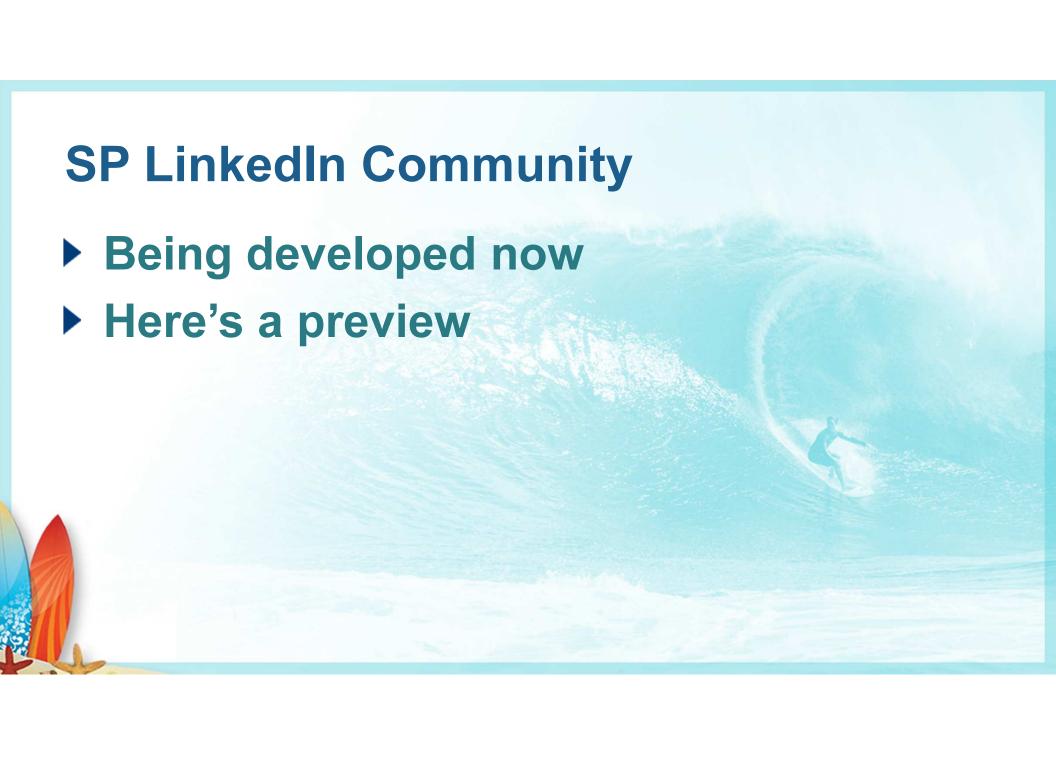
Find Answers Contact Us	LOGOUT   Options   Tips   Training	9
HVAC Knowledge Center		
Ask Your Question		New Search   Advanced Search
	Find	
Show Answers:   Individually  Grouped by document		
Browse Contents		
HVAC-KC Solutions	Other	
ood Example Questions		
1 How do I measure gas pressure for packaged rooftops?		
2 Where do I find definitions of electrical terms?		
3 What are the basic fan laws?		
4 What is a SEER rating and how does it impact energy costs?		
5 How are the filters removed from the air handler?		
6 Where do I find NEMA frame sizes and dimensions?		
7 How does an electronic air cleaner work?		
8 Can I update my version of TOPSS?		
Get Adobe: Reader	Q	uestions? Contact the <u>Trane Knowledge Manag</u>

#### **HUB**

- ► Social community for Trane internal and external with ComfortSite credentials
  - Replaces Knowledge Center and Sharepoint
  - Search eLibrary content
  - Blogs, private groups, discussions (like, follow, etc.)

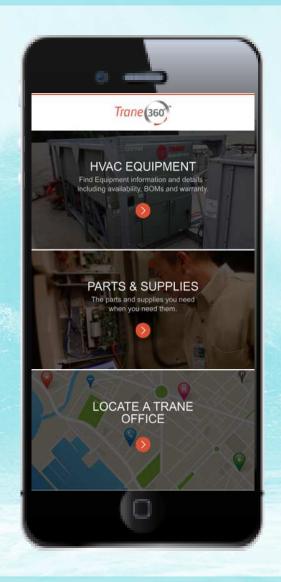
#### **Mobile or Web**

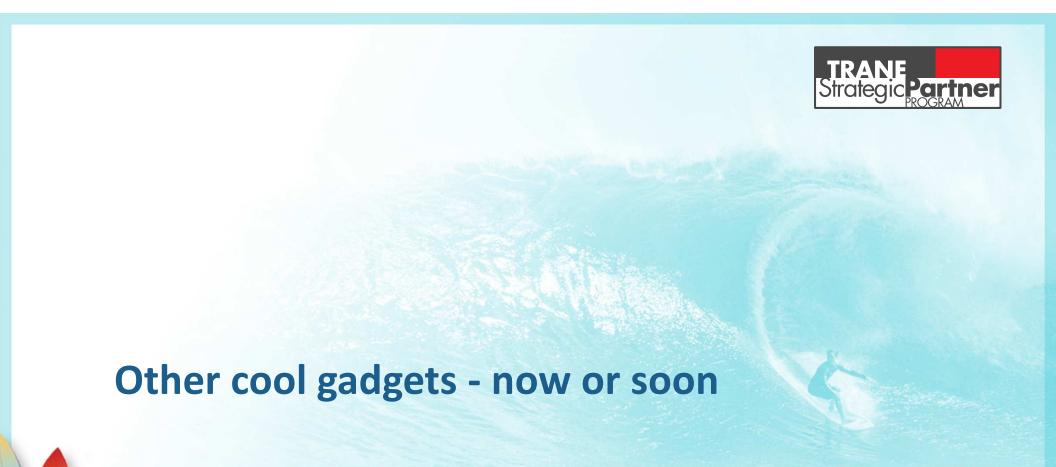




#### **Trane 360 Update - New**

- Parts identification
- Online ordering
- Warranty claim initiation
- Technical information and documentation
- **Training**





# **iTestMic**



- class 2 mic and adapter
- app for network connection
- iOS platform only
- calibrated measurements
- at least octave/3, maybe narrowband too
- recordings of field problems

\$250

Used with permission from Studiosixdigital.com

#### **FLIR Camera and iOS/Android**



- Free apps for energy auditing support
- \$3 app for presenting to a TV



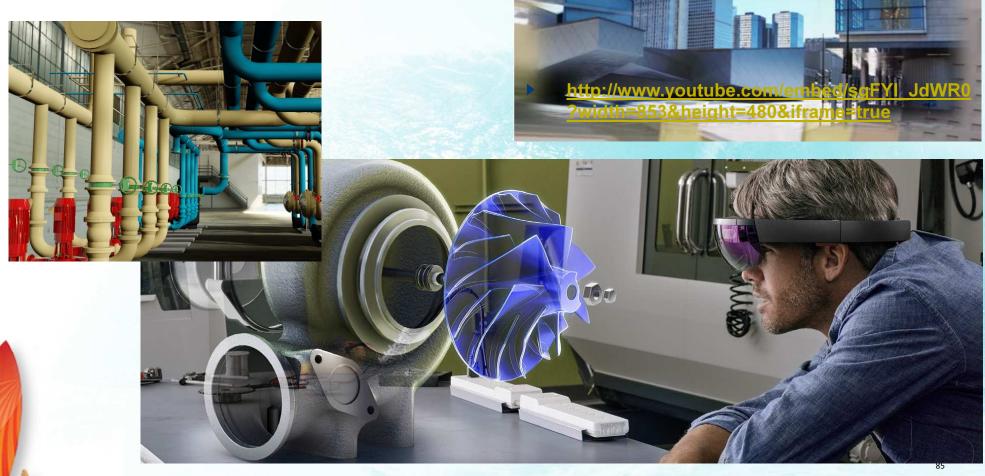








#### **Microsoft HoloLens**



#### **Key Takeaways – Part 1**

- Technology challenges
  - Proving True Value is difficult
  - Technology value = toy
  - Save field labor first
- Simple technology
  - Upgrade your timekeeping for field and/or shops
  - Start 3D modeling of work (Building Information Modeling/BIM)
  - Hanger fabrication
  - Onscreen takeoff for estimating

- Moderate technology
  - Web based accounting
  - Network based document control
  - Points work
- Complex technology
  - 5D modeling and fabrication that is manufacturer specific
  - Real time productivity tracking
  - "Holy Grail" of technology is to predict future demand more accurately

Some improvements are easy, start somewhere

#### **Key Takeaways – Part 2**

- Use technology to eliminate rework and callbacks
  - Laser pulley and pump alignments
  - Ultrasonic flow meters
  - Digital refrigeration manifolds / Wireless Multi-meters
- Digital workflows
  - Startup
  - Commissioning
  - Warranty & service

- Baseline database
  - Vibration, Ultrasound and IR Testing equipment
  - Building Automation System analytics – 3rd party software
- Technology and firewall agnostic
  - Life Cycle is short
  - Ditch what doesn't work

Culture and training drive adoption of change

# **Key Takeaways – Part 3**

- HUB community for strategic partners
  - Blogs, discussions, sharing best practices
  - News, connection with peers
  - Polling to help find what works/doesn't work
- Trane 360 new features
  - Parts ID
  - Warranty
  - Online ordering
- Technology becoming more affordable
  - FLIR
  - Sound measurements
  - HoloLens is coming

Trane is becoming more tech savvy every year